Medicare Sustainability

Medicare Advantage Marketing, Brokers, and Agents



Flaws in Medicare Advantage (MA) payment methodologyⁱ yield significant overpayments that threaten Medicare sustainability.ⁱⁱ Plans use these extra dollars to perpetuate the cycle: They fund benefits and marketing strategies that attract enrollees, creating an ever-increasing cycle of overspending.

The MA plan choice landscape is cluttered and confusing. It is packed with information and disinformation, as plans market themselves directly and through proxies like third-party companies, an approach that can result in varying degrees of message oversight, accuracy, and quality. With an ever-growing number of plans that have increasingly imperceptible differences, MA plan marketing can quickly overwhelm beneficiaries. Seeking help with decision-making and discernment, beneficiaries frequently turn to agents and brokers, who are readily available and eager to assist.



Unfortunately, these entities may not always be acting in the beneficiary's best interest. Statutorily, MA broker and agent compensation is supposed to be structured in a way that encourages them "to enroll individuals in the Medicare Advantage plan that is intended to best meet their health care needs." But in practice, there are many financial incentives baked into the system—including higher commissions and added perksvii—that can influence agent and broker behavior, causing them to enroll people in unsuitable MA plans.

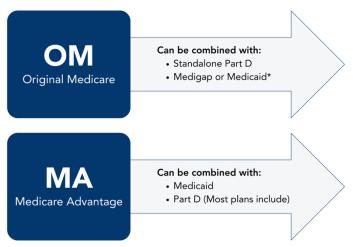
Helpline: 800-333-4114

These suboptimal enrollments carry serious consequences, including higher costs, problems accessing preferred providers, and delayed care. Despite the risk, there are few avenues for relief. Beneficiaries may be stuck in a plan that does not work for them until the next available enrollment period, or locked into MA indefinitely, due to disenrollment barriers like unaffordable Medigap coverage.

Agent and Broker Commissions

Original Medicare (OM) does not pay commissions, but insurers offering add-on plans that OM enrollees often have, like Part D standalone plans (PDPs) and Medigap, do.

Brokers do receive plan-paid commissions for MA. Where MA plans include Part D (MA-PDs), commissions are at the higher MA rate. Maximum commissions for initial MA enrollments are set at the federal level.



* Federal law prohibits the sale of a Medigap policy to people with both Medicare and full Medicaid.

Similarly, PDPs have a nationally set maximum for enrollments. For both types of plans, renewals—such as when a beneficiary keeps their plan the following year—can pay up to 50% of the maximum initial enrollment commission.^{ix}

For MA or PDPs, an "initial" enrollment is adding new coverage or a switch to an "unlike plan type." For example, adding a standalone Part D plan to OM is an initial enrollment, as is switching from OM to MA.

A "renewal" is when an enrollee keeps the same plan or enrolls in a "like plan type." A switch from one MA plan to another or from one standalone Part D plan to another is a renewal. Renewal commissions are capped at 50% of initial commissions.

Commissions by Plan Type				
	MA*	PDP*	Medigap†	ОМ
Initial year	\$626	\$109	\$521 (20% of premium)	\$0
Renewal year	\$313	\$55	\$260 (10% of premium)	\$0

^{*} Maximum set nationally † National average

Medigaps operate differently. While Medigap plan benefits are standardized at the federal level, xiii commissions are not. These rates are generally a percentage of the annual premium, around 20% for new enrollments and 10% for renewals. XiV The Commonwealth Fund estimated average commissions for new enrollments was \$322 and \$166 for renewals in 2020. XIV For 2023, the Medicare Payment Advisory Commission (MedPAC) estimated these numbers leapt to \$521 and \$260, based on KFF analysis of average premiums. XIV Importantly, Medigap premiums are extremely variable nationally, making their commissions attractive in some regions and unattractive in others. XVIII

For some plans and brokers, commissions are their only driver and Medigap commissions can be competitive, especially when combined with Part D. But for others, especially very large insurers and giant Third-Party Marketing Organizations (TPMOs), financial incentives go farther, increasing the risk of steering.

"Administrative" Payments

In a recent proposed rule, the Centers for Medicare & Medicaid Services (CMS) flagged that, under the guise of "administrative" payments, brokers are increasingly being paid bonuses, and treated to perks like trips and parties, for enrollments. These payments are especially common for brokers and umbrella TPMOs, which are "organizations and individuals, including independent agents and brokers, who are compensated to perform lead generation, marketing, sales, and enrollment related functions as a part of the chain of enrollment (the steps taken by a beneficiary from becoming aware of an MA plan or plans to making an enrollment decision)."xxiii

Such administrative payments can include reimbursement for overhead for each enrollee even for one-time expenses like travel, xix as well as training, technology, and the completion of health risk assessments that can be used to further drive plan overpayment. xxi

TPMOs may also be double dipping by benefitting from both commissions and referral fees, as MA plans pay them for sales as well as for compiling lists of potential enrollees, known as "leads." These various add-ons, along with rising MA enrollments, have increased insurer payouts to agents, brokers, and TPMOs from \$2.4 billion in 2018 to \$6.9 billion in 2023. **iii

TPMOs can have enough reach to distort MA markets by steering enrollees toward higher-paying insurers or, in the case of ongoing litigation, through alleged widespread steering of enrollees with higher projected costs away from the client insurers.**

In the Contract Year 2025 MA final rule, XXXV CMS attempted to reduce incentives to steer beneficiaries by limiting administrative payments to a fixed fee and requiring insurers to ensure contracts do not create "an incentive that would reasonably be expected to inhibit an agent or broker's ability to objectively assess and recommend which plan best fits the health care needs of a beneficiary." Litigation from insurers and TPMOs quickly halted implementation of these changes through a nationwide stay, XXXVI and CMS reverted to its previous commission structure to comply. XXXVII As a result, administrative payments continue to distort broker and TPMO incentives, allowing entities to profit from plan sales that harm enrollees.

Incentives in Action: Marketing the Part B Premium Buydown or "Giveback Benefit"xxviii

One of the more aggressively marketed MA supplemental benefits is the Part B premium buydown, commonly called the "giveback benefit." This supplemental benefit allows plans to pay for part of an enrollee's Part B premium.

Many Medicare beneficiaries with low incomes are already eligible for a Medicare Savings Program (MSP) which would cover their entire Part B premium as well as triggering other cost-saving coverage.** But MSP application processes are notoriously complex, and many eligible people are not enrolled.***

These vignettes illustrate how callers to the Medicare Rights National Helpline were drawn to MA specifically for the buydown when the MSP would be a better fit:

Heard on the Helpline:

The Part B Premium Buydown or "Giveback Benefit"

Ms. LP chose her MA plan because it offered a buydown for 50% of the Part B premium. She said the plan was not a good fit for her otherwise. She wanted to enroll in an MSP instead so that her full premium was covered and expressed that this would allow her to enroll in another plan that suited her better.

Ms. LM is a "partial dual" because she is eligible for the Qualified Medicare Beneficiary (QMB) MSP which would pay her Part B premium as well as other Medicare cost sharing. But she was having trouble reenrolling in the MSP after being sent the incorrect paperwork by the Medicaid office. She enrolled in an MA plan with a premium giveback to partially compensate for her inability to access the MSP that she was entitled to.

As these vignettes show, the giveback benefit is a way to draw in enrollees to compensate for an underused federal benefit. And marketers see that clearly.

Starting in 2020, the first year MA plans could offer the Part B benefit buydown, TVs across America were flooded with commercials touting its availability. In 2021, an ad from the "Medicare Coverage Helpline" featuring Joe Namath garnered outsized attention. In it, Mr. Namath explains the giveback "Adds Money to Your Social Security Check... Every Single Month" and could be worth up to "\$1,700 a year" which was nearly the full amount of the Part B premium that year.*

But CMS subsequently flagged that a giveback benefit of that magnitude was rare:

[I]n 2021 there were national advertisements that claimed a beneficiary "could get up to \$144 back" on their Social Security check.... However, the number of counties or states where one or more available plans offered the advertised Part B premium reduction of \$144 was small. In fact, for CY 2021, Florida and Puerto Rico were the only states or territories that had plans with a reduction of \$140 or more, and in CY 2022 the only states or territories that had plans with a reduction of \$140 or more were California, Florida and Puerto Rico.*

CMS also noted that not all beneficiaries would have access to an MA plan offering a giveback, as "there may not even be a Part B premium reduction in [their] particular service area" and that even if such plans were available "the actual reduction may be minimal, anywhere from \$1 to \$25."xxxiv

These misleading advertisements, along with heightened beneficiary complaints about MA marketing, triggered CMS to release guidance later that year, xxxv noting:

CMS is particularly concerned with national advertisements promoting MA plan benefits and cost savings, which are only available in limited service areas or for limited groups of enrollees, as well as using words and imagery that may confuse beneficiaries or cause them to believe the advertisement is coming directly from the government. In addition, CMS receives complaints from beneficiaries and caregivers that highlight sales tactics designed to rush or push beneficiaries into enrolling into a plan.... We are also working with other federal agencies regarding the appropriateness of the content of certain advertisements.

A year later, in 2022, CMS used rulemaking to formally tighten plan marketing restrictions by disallowing the advertisement of benefits that are not available to beneficiaries in the service area where the advertisement airs, calling such practices "misleading."

Commoditizing Beneficiary Information

Big national or regional ads drive potential MA enrollees to 800 numbers or websites hosted by TPMOs. In the case of the Joe Namath ads, if callers gave its "Medicare Coverage Helpline" their contact information, it was sent to agents and brokers who did the actual enrollments through follow-up phone calls, XXXXVIII likely garnering both referral and commission fees for the TPMOs and contracted brokers.

But all too often, the MA coverage that beneficiaries think they are signing up for and the benefits they actually receive are not the same. The agents and brokers do not necessarily represent every plan in their areas, and the plans can incorporate incentives to spur, or discourage, enrollment.

As CMS noted when formalizing the plan guardrails, the ad in question was "designed to attract a beneficiary's attention so that the beneficiary will call the number and then be subject to additional marketing and potentially switched to a plan unsuited to meeting the beneficiary's health care needs."xxxxiii

More Beneficiary Experiences****

Callers to Medicare Rights' National Helpline have personal experience with these marketing tactics.

Heard on the Helpline

Misleading Ads

Ms. CL called the Helpline with complaints about misleading MA ads promising extra Social Security benefits, as well as prepaid debit cards for purchasing over-the-counter health products and food. She said when she asked the plan about them, she learned there were limitations on the policy and that she wasn't eligible for any of the advertised benefits.

Beyond the shady bait and switch, these enrollments may trap beneficiaries within MA. Most MA enrollees have limited windows to switch back to OM due to lack of Medigap access or Open Enrollment Periods.^{xl}

Heard on the Helpline

Trapped in MA

Ms. MF switched to an MA plan and wanted to switch back to Original Medicare but missed the Medicare Advantage Open Enrollment Period, so she must wait until the Fall Open Enrollment.

Mr. RS was enrolled in a Medigap plan for several years. An MA agent said that Mr. RS could try out MA and had a two-year period within which he could change back to Medigap. Mr. RS decided to return to his Medigap plan, but the agent would not return his calls. When he called his MA plan directly, representatives told Mr. RS that he could have re-enrolled in his Medigap plan within one year of enrolling in MA, but the one-year period had expired. Mr. RS had no right to re-enroll but must apply to see if the plans would accept him. The Medigap plans he applied for denied him.

Discussion

The rulemaking limiting fictive administrative payments would have been an important step towards curbing some of the worst financial mis-incentives and excesses of insurers, TPMOs, and brokers. But if the system is to truly center beneficiary needs and preferences, a comprehensive overhaul is required.

The current compensation structure is simply unsustainable. Even for brokers and plans who follow the rules, the financial incentives to promote MA plans—regardless of the beneficiary's best interest—are enormous. MA commissions are outsized compared to those of PDPs and Medigap, and OM by itself pays no commission at all. Illegal or quasi-legal bonuses, perks, kickbacks, discrimination, and administrative fees make steering all but guaranteed. This puts many beneficiaries at grave risk of being enrolled in plans that do not suit their needs or fit their circumstances, undermining their health and financial security.

Improved access to MSPs would reduce some of the pressure on beneficiaries with lower incomes, and equalizing commissions between MA plans and PDPs would offset some of the market distortions. But MA overpayment is at the heart of this problem, rewarding MA insurers

for funneling money into marketing and other drivers of enrollment. Making MA payments more accurate, including through changes to quality bonus payments, risk adjustment, and benchmarking, could correct both the market and the threat to Medicare's financial stability, while aggressive oversight and expanded audits could catch bad actors and prevent discriminatory practices.

To truly remove unnecessary risk from beneficiary decision-making and reliance on third parties, all MA plans must be high quality and easy to compare. Standardizing MA offerings and addressing the proliferation of plans could help enrollees better understand their options, reducing confusion and exposure to steering.

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